

**Appendix 1**

Summary of the 2023/24 General Fund Capital Programme by Directorate	Latest Agreed Budget	Projected Out-turn	Projected Out-turn Variance	Future Years Budget		
	2023/24	2023/24	2023/24	2024/25	2025/26	2026/27
	£'000	£'000	£'000	£'000	£'000	£'000
<b>Childrens Service</b>						
<i>Beynon Primary - Expansion (B0750)</i>	267	267	0	0	0	0
<i>Capital Maintenance Schemes (to be identified) (B0997)</i>	110	110	0	0	0	0
<i>Emergency Health and Safety Works (B0719)</i>	22	22	0	0	0	0
<i>Priority Suitability and Condition Programme (B0661)</i>	58	58	0	0	0	0
<i>SEN Capital (B0800)</i>	4,267	4,267	0	3,266	0	0
<i>Secondary and Primary Schemes (to be Identified) (B0998)</i>	4,452	4,452	0	7,000	0	0
<i>St Cleres Expansion (B0744)</i>	99	99	0	0	0	0
<i>Temporary Classrooms (B0725)</i>	884	884	0	0	0	0
<i>Universal infant free school meals (B0738)</i>	222	222	0	0	0	0
<i>Grays Convent High School - Additional Classroom</i>	32	32	0	0	0	0
<i>Headstart Housing</i>	18	0	18	0	0	0
<i>Thames Park Secondary School</i>	37	37	0	0	0	0
<i>Abbotts Hall Improvements</i>	425	425	0	0	0	0
<i>Oaktree Centre Feasibility Study and Surveys</i>	39	39	0	0	0	0
<i>Family Hubs</i>	93	93	0	53	0	0
<i>Tilbury Pioneer</i>	3,000	3,000	0	0	0	0
<b>Total Childrens Service</b>	<b>14,025</b>	<b>14,006</b>	<b>18</b>	<b>10,319</b>	<b>0</b>	<b>0</b>
<b>Adults; Housing and Health</b>						
<i>Aspirational Capital Pot - Feasibilities - Culver Centre (R1000-AP006)</i>	28	28	0	0	0	0
<i>Aveley Community Hub (R0740)</i>	130	130	0	0	0	0
<i>Community Hubs (T3100)</i>	11	0	11	0	0	0
<i>South Ockendon Community Hub Phase 2 (09/50035/TTGOUT)</i>	9	9	0	0	0	0
<i>South Ockendon Community Hub Phase 2 (09/50035/TTGOUT)</i>	49	49	0	0	0	0
<i>Travellers Site Refurbishment Works</i>	6	6	0	0	0	0
<i>Blackshots Regeneration Study</i>	1	1	0	0	0	0
<i>Well Homes Offers (G0600)</i>	111	111	0	0	0	0
<i>Disabled Facility Grant (G0604)</i>	1,094	1,094	0	500	0	0
<b>Total Adults; Housing and Health</b>	<b>1,438</b>	<b>1,427</b>	<b>11</b>	<b>500</b>	<b>0</b>	<b>0</b>
<b>Public Realm</b>						

Bridge Repair and Strengthening (E2828)	2	0	2	0	0	0
Environmental Enhancements at Play Sites (N0277)	110	110	0	100	0	0
Footway Maintenance (E2876)	199	199	0	0	0	0
Grays Riverside Park - Replace Splash Pool & Water Features	35	5	30	30	0	0
Leisure Centre Works (L0410)	1,072	1,072	0	0	0	0
Other Infrastructure (Drainage) (E2878)	110	110	0	0	0	0
Pot Holes & Challenge Fund (E2840)	1,793	1,793	0	0	0	0
Rights of Way (E1841)	28	35	-7	0	0	0
Safety Fencing (E2831)	126	126	0	0	0	0
Street Lighting (E2877)	135	135	0	0	0	0
Structural Maintenance A Class Roads (E2826)	503	503	0	0	0	0
Structural Maintenance B and C Class Roads (E2827)	263	263	0	0	0	0
Structural Maintenance Unclassified Roads (E2874)	293	293	0	0	0	0
Thurrock Park Way Environmental Improvements (78/00601/OUT)	51	0	51	51	0	0
Traffic Signals (E2833)	92	92	0	0	0	0
Upgrades to the Drainage System; Gully Frames and Lids (E2882)	24	24	0	0	0	0
Vehicle & Plant Replacement Programme (N0256)	538	538	0	0	0	0
White Lining (E2832)	6	0	6	0	0	0
Street Lighting LED Completion	25	25	0	0	0	0
Carriageway Summer Damage Treatments	485	485	0	0	0	0
VMS Purchases and Installation	72	72	0	0	0	0
Vehicle Restraint System	65	65	0	0	0	0
Replacement of Wheeled Containers	455	455	0	471	494	0
Other Road Markings	46	52	-6	0	0	0
Traveller Injunction	46	46	0	0	0	0
Principal Bridge Inspections and Remedial Works	248	248	0	0	0	0
High Risk Concrete Lamp Column Replacement	207	207	0	0	0	0
Footway Slab Replacement Programme (2020-2025)	301	301	0	0	0	0
Flats Recycling	330	130	200	0	0	0
Deployment of overt 4G CCTV camera systems	56	0	56	0	0	0
Urgent repairs to road leading between Tilbury Port and Tilbury2	2	0	2	0	0	0
Highways Lit signage replacement programme	387	387	0	0	0	0
A1014 The Manorway - Footway Protection	265	265	0	0	0	0
Wharf Road, SLH - Drainage scheme	49	49	0	0	0	0
Food Caddies	500	500	0	0	0	0
Tree Fund	151	151	0	62	0	0
1934 Fort Road Tilbury - Bridge repairs	757	357	400	400	0	0
Junction 31 Electrical Repairs	187	187	0	170	0	0
Orchard Footbridge renewal	602	602	0	0	0	0
Grover Walk Street Lighting Refurbishment	3	0	3	0	0	0
Carriageway Concrete Slab Replacement	146	146	0	0	0	0
Public Rights of Way - FP36 SLH	59	59	0	0	0	0
Walking and Cycling	7	0	7	0	0	0

<i>Works to Council Car Parks and Pay and Display Machines</i>	44	44	0	0	0	0
<i>Surface Renewal Oliver Close Depot</i>	6	0	6	0	0	0
<i>Carriageway Micro Surfacing Programme</i>	300	300	0	0	0	0
<b>Total Public Realm</b>	<b>11,178</b>	<b>10,428</b>	<b>750</b>	<b>1,284</b>	<b>494</b>	<b>0</b>
<b>Place</b>						
<i>A13 Widening (Works) (E2910)</i>	2,251	2,251	0	0	0	0
<i>B186 West Thurrock Way - Road Capacity and Efficiency</i>	1,192	54	1,138	1,138	0	0
<i>East Tilbury 1st payment (CCTV / Anti-Skid / VAS / Bus Stop upgrade)</i>	92	92	0	0	0	0
<i>Grays South and Rail Station Regeneration (R0670)</i>	358	358	0	0	0	0
<i>Implementation of Corporate Property Database (T0702)</i>	27	27	0	0	0	0
<i>Improvement works between Thurrock Park Way and Manor Road</i>	287	0	287	287	0	0
<i>Improvements to Village Halls (D0010)</i>	183	183	0	0	0	0
<i>Improvements to the Manorway Interchange (E0911)</i>	65	0	65	65	0	0
<i>Kerb It - Highways (E1870)</i>	208	208	0	0	0	0
<i>Mayflower Road parking management and capacity improvements</i>	421	421	0	0	0	0
<i>PRS - Borough wide Disabled Bays (E1843-T3429)</i>	18	18	0	0	0	0
<i>PTI - Local Bus Infrastructure (E1838)</i>	51	51	0	0	0	0
<i>Pupil Referral Unit Relocation (D0020)</i>	300	300	0	0	0	0
<i>Purfleet Centre Fees Budget (R0500)</i>	317	317	0	300	0	0
<i>Purfleet Land Assembly Development Agreement (R0501)</i>	1,680	180	1,500	1,500	0	0
<i>Purfleet SELEP Land Acquisition (R0502)</i>	119	19	100	100	0	0
<i>Purfleet Thurrock School Contribution (R0503)</i>	21	21	0	0	0	0
<i>RSF - Node 4 - North Stifford Int (E1830-T3031)</i>	259	259	0	0	0	0
<i>Replacement of Bus Passenger Shelters (E1839)</i>	447	447	0	0	0	0
<i>South Road / Stifford Road Junction Improvements (E0908)</i>	190	0	190	190	0	0
<i>Stanford Le Hope Interchange (E2920)</i>	10,867	10,867	0	5,000	0	0
<i>Unallocated Budget Traffic Management (E9999-T7001)</i>	48	48	0	0	0	0
<i>CON - Aveley Village Freight Management</i>	187	0	187	0	0	0
<i>PRS - Ad-Hoc Parking Requests</i>	13	13	0	0	0	0
<i>TFM - Road Safety Audits - Scheme Development</i>	10	10	0	0	0	0
<i>TFM - Ad-Hoc Minor Works</i>	35	35	0	0	0	0
<i>Corporate Landlord Compliance</i>	1,928	1,928	0	0	0	0
<i>Investment Portfolio Compliance</i>	1,136	1,136	0	0	0	0
<i>New River Development</i>	84	0	84	0	0	0
<i>Investment Portfolio Spend to Save</i>	1,233	1,233	0	0	0	0
<i>Corporate Landlord Spend to Save</i>	1,586	1,586	0	0	0	0
<i>A1013 School Access Improvements (Treetops)</i>	1,763	1,763	0	0	0	0
<i>Emergency Active Travel Plan</i>	174	178	-4	0	0	0
<i>PRS - EV Charging Upgrade and Expansion</i>	318	318	0	0	0	0
<i>CON - Fort Road Bus Lane</i>	50	0	50	50	0	0
<i>Traffic Management Salary Capitalisation</i>	147	147	0	0	0	0

<i>Tilbury Towns Fund - Accelerated Funding</i>	89	89	0	0	0	0
<i>Grays Towns Fund - Accelerated Funding</i>	19	19	0	0	0	0
<i>N13 Cycle Route</i>	272	272	0	0	0	0
<i>A126 Improvements</i>	2,213	500	1,713	1,713	0	0
<i>Trading Standards Facility at London Gateway (DPW)</i>	4	0	4	0	0	0
<i>SRS - East Tilbury Primary School</i>	270	457	-187	0	0	0
<i>AIP - Area XX - Tilbury (East of St Chads)</i>	49	49	0	0	0	0
<i>ATF - Corringham Road/Billet Lane</i>	8	8	0	0	0	0
<i>ATF - Purfleet Road</i>	4	0	4	0	0	0
<i>ATF - A128 Junction Signal Scheme</i>	17	17	0	0	0	0
<i>Property Demolitions</i>	1	0	1	0	0	0
<i>Grays Town Fund (General)</i>	295	295	0	0	0	0
<i>TTF Heart - Civic Square</i>	4,842	4,842	0	400	400	0
<i>TTF Heart - Youth Zone</i>	1,651	1,651	0	2,348	751	0
<i>TTF Heritage - Riverside</i>	8	8	0	100	0	0
<i>TTF Hub - Station Gateway</i>	3,529	3,529	0	6,180	900	0
<i>RSE - London Road West Thurrock</i>	432	32	400	400	0	0
<i>AIP Chadwell South and Grays Riverside areas</i>	386	386	0	0	0	0
<i>AIP - 3 Villages - Orsett Ward</i>	75	75	0	0	0	0
<i>Demolition of Buildings</i>	15	15	0	0	0	0
<i>Civic Offices Tenanted Areas Alterations</i>	7	7	0	0	0	0
<i>RSE - A13 (Five Bells to Manorway Interchange)</i>	20	20	0	0	0	0
<i>RSE - B186 West Thurrock Way</i>	23	23	0	0	0	0
<i>SRS - 20mph Speed Zones Around Schools</i>	50	50	0	0	0	0
<i>AIP - Area 27 - Ockendon West</i>	100	100	0	0	0	0
<i>AIP - Area 04 - Stanford Le Hope West</i>	100	100	0	0	0	0
<i>Grays TF Project 3: Grays Riverfront</i>	680	680	0	1,729	6,141	0
<i>Grays TF Project 4: Grays Beach Park &amp; Kilverts Field - Leisure</i>	496	496	0	1,920	2,904	0
<i>Grays TF Project 5: Riverfront Activities Centre</i>	486	486	0	1,806	2,743	0
<i>UK Shared Prosperity Fund</i>	54	54	0	155	0	0
<i>Transformational Capital Funds To Support The Ongoing 3Rs Review</i>	700	700	0	500	0	0
<b>Total Resources and Place Delivery</b>	<b>44,960</b>	<b>39,428</b>	<b>5,532</b>	<b>25,880</b>	<b>13,839</b>	<b>0</b>
<b>HR; OD and Transformation</b>						
<i>ICT Infrastructure Refresh and Extension (T0505)</i>	35	35	0	0	0	0
<i>ICT Operating Software System Upgrades (T0506)</i>	190	0	190	190	0	0
<i>Oracle Improvement / Cloud Upgrade (T0015)</i>	10	10	0	0	0	0
<i>Oracle Improvement / Cloud Upgrade - Evosys (T0015-TC050)</i>	113	113	0	0	0	0
<i>The Central Grays Civic Buildings Optimisation project (T3010)</i>	235	235	0	0	0	0
<i>Thurrock On-Line Phase 2 (T1001)</i>	589	189	400	400	0	0
<i>Transformation Programme Management Support (T3050)</i>	21	21	0	0	0	0
<i>Strategic Wi-Fi - non Civic Offices</i>	47	7	40	0	0	0

<i>Agile Working</i>	22	0	22	0	0	0
<i>Customer Contact Centre</i>	126	0	126	0	0	0
<i>CO1 Infrastructure Decommissioning</i>	212	212	0	0	0	0
<i>School Transport – Synergy Project</i>	6	6	0	0	0	0
<i>Microsoft 365 Design, Build and Delivery (Phase 2)</i>	538	538	0	0	0	0
<i>Data Analytics - Phase 4</i>	301	301	0	0	0	0
<i>Robotic Process Automation</i>	348	171	177	177	0	0
<i>Oracle Cloud Recruitment (OCR)</i>	57	57	0	0	0	0
<i>4Me Service Desk Self Service Enhancement</i>	12	12	0	0	0	0
<i>Core Licencing</i>	28	28	0	0	0	0
<i>Applications Alignment to Office 2019</i>	8	8	0	0	0	0
<i>Thurrock Adult Community College Tech Refresh</i>	2	0	2	0	0	0
<i>Softphone capability</i>	30	30	0	0	0	0
<i>Teams Enabled Meeting Rooms</i>	1	0	1	0	0	0
<i>Thurrock WAN Upgrade</i>	231	48	183	0	0	0
<i>Core Website Rebuild (Drupal 7 to Drupal 9)</i>	20	20	0	0	0	0
<i>Liquidlogic Hosting</i>	154	154	0	113	0	0
<b>Total HR; OD and Transformation</b>	<b>3,335</b>	<b>2,196</b>	<b>1,139</b>	<b>880</b>	<b>0</b>	<b>0</b>
<b>Strategy, Engagement and Growth</b>						
<i>SEND Synergy Upgrade/Improvement</i>	10	0	10	0	0	0
<i>Education Health Care Plan (EHCP) Hub</i>	129	129	0	0	0	0
<b>Total Strategy, Engagement and Growth</b>	<b>139</b>	<b>129</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>75,076</b>	<b>67,615</b>	<b>7,461</b>	<b>38,863</b>	<b>14,333</b>	<b>0</b>

Appendix 2

Summary of the 2023/24 HRA Capital Programme by Directorate	Latest Agreed Budget	Projected Out-turn	Projected Out-turn Variance	Future Years Budget		
	2023/24	2023/24	2023/24	2024/25	2025/26	2026/27
	£'000	£'000	£'000	£'000	£'000	£'000
<b>Housing Development</b>						
<i>Aspriational Capital Pot - Feasibilities - Loewen Road</i>	11	11	0	0	0	0
<i>Redevelopment of Council Offices For Residential Accommodation</i>	83	83	0	0	0	0
<i>Blackshots Housing Development</i>	14	14	0	43,375	28,930	0
<i>Broxburn Drive Housing Development</i>	21	21	0	0	0	0
<i>Vigerons Way Housing Development</i>	32	32	0	0	0	0
<i>Teviot Avenue Housing Development</i>	269	269	0	11,078	7,619	0
<i>Aveley Library Housing Development</i>	93	93	0	0	0	0
<i>Loewen Road Construction</i>	1,258	1,258	0	0	0	0
<b>Total Housing Development</b>	<b>1,782</b>	<b>1,782</b>	<b>0</b>	<b>54,453</b>	<b>36,548</b>	<b>0</b>
<b>Transforming Homes</b>						
<i>Thurrock New Standard - Wates (H2000)</i>	10,088	10,088	0	11,307	0	0
<i>HRA Fire Safety Works (H2805)</i>	2,552	2,552	0	1,000	0	0
<i>Non Traditional Properties (H2815)</i>	3,843	3,843	0	0	0	0
<i>HRA Garages (H2820)</i>	917	917	0	500	0	0
<i>Sheltered Housing Improvements Works (H2825)</i>	186	186	0	0	0	0
<i>Major Adaptations (H2827)</i>	265	265	0	200	0	0
<i>Tower Block Refurbishment (H2828)</i>	17,426	17,426	0	0	0	0
<i>Heating Replacement Programme (H2832)</i>	658	658	0	600	0	0
<i>Lifts Refurbishment (H2829)</i>	288	288	0	190	0	0
<i>Door Entry Installation (H2830)</i>	761	761	0	500	0	0
<i>Water Mains (H2831)</i>	176	176	0	160	0	0
<i>Transforming Homes Programme Support (H2840)</i>	176	176	0	160	0	0
<i>Stock Condition Survey (H2851)</i>	77	77	0	0	0	0
<i>Carbon Reduction Requirements (3 blocks) (H2852)</i>	4,142	4,142	0	2,766	0	0
<i>Electrical infrastructure Testing (H2855)</i>	774	774	0	250	0	0
<i>HRA Highways and Lighting (H2856)</i>	839	839	0	300	0	0
<i>Pram Sheds Buy Backs (H2902)</i>	5	5	0	0	0	0
<i>HRA Property Purchases (H2910)</i>	3	3	0	0	0	0
<i>HRA Phi Property Purchases (H2920)</i>	95	95	0	0	0	0
<b>Transforming Homes</b>	<b>43,271</b>	<b>43,271</b>	<b>0</b>	<b>17,933</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>45,053</b>	<b>45,053</b>	<b>0</b>	<b>72,386</b>	<b>36,548</b>	<b>0</b>

Appendix 3

Summary of the 2023/24 Capital Programme by Portfolio (General Fund Projects)	Latest Agreed Budget	Projected Out-turn	Projected Out-turn Variance	Future Years Budget		
	2023/24	2023/24	2023/24	2024/25	2025/26	2026/27
	£'000	£'000	£'000	£'000	£'000	£'000
<b>Adults and Health</b>						
<i>Thurrock Adult Community College Tech Refresh</i>	2	0	2	0	0	0
<b>Total Adults and Health</b>	<b>2</b>	<b>0</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Culture and Communities</b>						
<i>Aveley Community Hub (R0740)</i>	130	130	0	0	0	0
<i>Community Hubs (T3100)</i>	11	0	11	0	0	0
<i>Improvements to Village Halls (D0010)</i>	183	183	0	0	0	0
<i>Leisure Centre Works (L0410)</i>	1,072	1,072	0	0	0	0
<i>South Ockendon Community Hub Phase 2 (09/50035/TTGOUT)</i>	9	9	0	0	0	0
<i>South Ockendon Community Hub Phase 2 (09/50035/TTGOUT)</i>	49	49	0	0	0	0
<i>Travellers Site Refurbishment Works</i>	6	6	0	0	0	0
<i>Traveller Injunction</i>	46	46	0	0	0	0
<b>Culture and Communities</b>	<b>1,505</b>	<b>1,494</b>	<b>11</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Children and Education</b>						
<i>Beynon Primary - Expansion (B0750)</i>	267	267	0	0	0	0
<i>Capital Maintenance Schemes (to be identified) (B0997)</i>	110	110	0	0	0	0
<i>Emergency Health and Safety Works (B0719)</i>	22	22	0	0	0	0
<i>Priority Suitability and Condition Programme (B0661)</i>	58	58	0	0	0	0
<i>Pupil Referral Unit Relocation (D0020)</i>	300	300	0	0	0	0
<i>SEN Capital (B0800)</i>	4,267	4,267	0	3,266	0	0
<i>Secondary and Primary Schemes (to be Identified) (B0998)</i>	4,452	4,452	0	7,000	0	0
<i>St Cleres Expansion (B0744)</i>	99	99	0	0	0	0
<i>Temporary Classrooms (B0725)</i>	884	884	0	0	0	0
<i>Universal infant free school meals (B0738)</i>	222	222	0	0	0	0
<i>Grays Convent High School - Additional Classroom</i>	32	32	0	0	0	0
<i>SEND Synergy Upgrade/Improvement</i>	10	0	10	0	0	0
<i>Thames Park Secondary School</i>	37	37	0	0	0	0
<i>School Transport – Synergy Project</i>	6	6	0	0	0	0
<i>Abbotts Hall Improvements</i>	425	425	0	0	0	0

<i>Oaktree Centre Feasibility Study and Surveys</i>	39	39	0	0	0	0
<i>Education Health Care Plan (EHCP) Hub</i>	129	129	0	0	0	0
<i>Family Hubs</i>	93	93	0	53	0	0
<i>Tilbury Pioneer</i>	3,000	3,000	0	0	0	0
<b>Total Children and Education</b>	<b>14,452</b>	<b>14,442</b>	<b>10</b>	<b>10,319</b>	<b>0</b>	<b>0</b>
<b>Central Services</b>						
<i>ICT Infrastructure Refresh and Extension (T0505)</i>	35	35	0	0	0	0
<i>ICT Operating Software System Upgrades (T0506)</i>	190	0	190	190	0	0
<i>Implementation of Corporate Property Database (T0702)</i>	27	27	0	0	0	0
<i>Oracle Improvement / Cloud Upgrade (T0015)</i>	10	10	0	0	0	0
<i>Oracle Improvement / Cloud Upgrade - Evosys (T0015-TC050)</i>	113	113	0	0	0	0
<i>The Central Grays Civic Buildings Optimisation project (T3010)</i>	235	235	0	0	0	0
<i>Thurrock On-Line Phase 2 (T1001)</i>	589	189	400	400	0	0
<i>Transformation Programme Management Support (T3050)</i>	21	21	0	0	0	0
<i>Corporate Landlord Compliance</i>	1,928	1,928	0	0	0	0
<i>Investment Portfolio Compliance</i>	1,136	1,136	0	0	0	0
<i>Strategic Wi-Fi - non Civic Offices</i>	47	7	40	0	0	0
<i>Investment Portfolio Spend to Save</i>	1,233	1,233	0	0	0	0
<i>Agile Working</i>	22	0	22	0	0	0
<i>Corporate Landlord Spend to Save</i>	1,586	1,586	0	0	0	0
<i>Customer Contact Centre</i>	126	0	126	0	0	0
<i>CO1 Infrastructure Decommissioning</i>	212	212	0	0	0	0
<i>Microsoft 365 Design, Build and Delivery (Phase 2)</i>	538	538	0	0	0	0
<i>Data Analytics - Phase 4</i>	301	301	0	0	0	0
<i>Robotic Process Automation</i>	348	171	177	177	0	0
<i>Oracle Cloud Recruitment (OCR)</i>	57	57	0	0	0	0
<i>4Me Service Desk Self Service Enhancement</i>	12	12	0	0	0	0
<i>Deployment of overt 4G CCTV camera systems</i>	56	0	56	0	0	0
<i>Core Licencing</i>	28	28	0	0	0	0
<i>Applications Alignment to Office 2019</i>	8	8	0	0	0	0
<i>Softphone capability</i>	30	30	0	0	0	0
<i>Teams Enabled Meeting Rooms</i>	1	0	1	0	0	0
<i>Thurrock WAN Upgrade</i>	231	48	183	0	0	0
<i>Property Demolitions</i>	1	0	1	0	0	0
<i>Core Website Rebuild (Drupal 7 to Drupal 9)</i>	20	20	0	0	0	0
<i>Surface Renewal Oliver Close Depot</i>	6	0	6	0	0	0
<i>Demolition of Buildings</i>	15	15	0	0	0	0
<i>Civic Offices Tenanted Areas Alterations</i>	7	7	0	0	0	0
<i>Transformational Capital Funds To Support The Ongoing 3Rs Review</i>	700	700	0	500	0	0
<i>Liquidlogic Hosting</i>	154	154	0	113	0	0



<b>Total Central Services</b>	<b>10,022</b>	<b>8,822</b>	<b>1,200</b>		<b>1,380</b>	<b>0</b>	<b>0</b>
<b>Environment</b>							
<i>Environmental Enhancements at Play Sites (N0277)</i>	110	110	0		100	0	0
<i>Grays Riverside Park - Replace Splash Pool &amp; Water Features</i>	35	5	30		30	0	0
<i>Thurrock Park Way Environmental Improvements (78/00601/OUT)</i>	51	0	51		51	0	0
<i>Vehicle &amp; Plant Replacement Programme (N0256)</i>	538	538	0		0	0	0
<i>Replacement of Wheeled Containers</i>	455	455	0		471	494	0
<i>Flats Recycling</i>	330	130	200		0	0	0
<i>Food Caddies</i>	500	500	0		0	0	0
<i>Tree Fund</i>	151	151	0		62	0	0
<b>Total Environment</b>	<b>2,170</b>	<b>1,889</b>	<b>281</b>		<b>714</b>	<b>494</b>	<b>0</b>
<b>Growth</b>							
<i>Aspirational Capital Pot - Feasibilities - Culver Centre (R1000-AP006)</i>	28	28	0		0	0	0
<i>Grays South and Rail Station Regeneration (R0670)</i>	358	358	0		0	0	0
<i>Purfleet Centre Fees Budget (R0500)</i>	317	317	0		300	0	0
<i>Purfleet Land Assembly Development Agreement (R0501)</i>	1,680	180	1,500		1,500	0	0
<i>Purfleet SELEP Land Acquisition (R0502)</i>	119	19	100		100	0	0
<i>Purfleet Thurrock School Contribution (R0503)</i>	21	21	0		0	0	0
<i>New River Development</i>	84	0	84		0	0	0
<i>Tilbury Towns Fund - Accelerated Funding</i>	89	89	0		0	0	0
<i>Grays Towns Fund - Accelerated Funding</i>	19	19	0		0	0	0
<i>Grays Town Fund (General)</i>	295	295	0		0	0	0
<i>TTF Heart - Civic Square</i>	4,842	4,842	0		400	400	0
<i>TTF Heart - Youth Zone</i>	1,651	1,651	0		2,348	751	0
<i>TTF Heritage - Riverside</i>	8	8	0		100	0	0
<i>TTF Hub - Station Gateway</i>	3,529	3,529	0		6,180	900	0
<i>Grays TF Project 3: Grays Riverfront</i>	680	680	0		1,729	6,141	0
<i>Grays TF Project 4: Grays Beach Park &amp; Kilverts Field - Leisure</i>	496	496	0		1,920	2,904	0
<i>Grays TF Project 5: Riverfront Activities Centre</i>	486	486	0		1,806	2,743	0
<i>UK Shared Prosperity Fund</i>	54	54	0		155	0	0
<b>Total Growth</b>	<b>14,757</b>	<b>13,072</b>	<b>1,684</b>		<b>16,538</b>	<b>13,839</b>	<b>0</b>
<b>Housing</b>							
<i>Headstart Housing</i>	18	0	18		0	0	0
<i>Blackshots Regeneration Study</i>	1	1	0		0	0	0

<i>Well Homes Offers (G0600)</i>	111	111	0	0	0	0
<i>Disabled Facility Grant (G0604)</i>	1,094	1,094	0	500	0	0
<b>Total Housing</b>	<b>1,224</b>	<b>1,206</b>	<b>18</b>	<b>500</b>	<b>0</b>	<b>0</b>
<b>Transport and Public Safety</b>						
<i>A13 Widening (Works) (E2910)</i>	2,251	2,251	0	0	0	0
<i>B186 West Thurrock Way - Road Capacity and Efficiency</i>	1,192	54	1,138	1,138	0	0
<i>Bridge Repair and Strengthening (E2828)</i>	2	0	2	0	0	0
<i>East Tilbury 1st payment (CCTV / Anti-Skid / VAS / Bus Stop upgrade)</i>	92	92	0	0	0	0
<i>Footway Maintenance (E2876)</i>	199	199	0	0	0	0
<i>Improvement works between Thurrock Park Way and Manor Road</i>	287	0	287	287	0	0
<i>Improvements to the Manorway Interchange (E0911)</i>	65	0	65	65	0	0
<i>Kerb It - Highways (E1870)</i>	208	208	0	0	0	0
<i>Mayflower Road parking management and capacity improvements</i>	421	421	0	0	0	0
<i>Other Infrastructure (Drainage) (E2878)</i>	110	110	0	0	0	0
<i>PRS - Borough wide Disabled Bays (E1843-T3429)</i>	18	18	0	0	0	0
<i>PTI - Local Bus Infrastructure (E1838)</i>	51	51	0	0	0	0
<i>Pot Holes &amp; Challenge Fund (E2840)</i>	1,793	1,793	0	0	0	0
<i>RSF - Node 4 - North Stifford Int (E1830-T3031)</i>	259	259	0	0	0	0
<i>Replacement of Bus Passenger Shelters (E1839)</i>	447	447	0	0	0	0
<i>Rights of Way (E1841)</i>	28	35	-7	0	0	0
<i>Safety Fencing (E2831)</i>	126	126	0	0	0	0
<i>South Road / Stifford Road Junction Improvements (E0908)</i>	190	0	190	190	0	0
<i>Stanford Le Hope Interchange (E2920)</i>	10,867	10,867	0	5,000	0	0
<i>Street Lighting (E2877)</i>	135	135	0	0	0	0
<i>Structural Maintenance A Class Roads (E2826)</i>	503	503	0	0	0	0
<i>Structural Maintenance B and C Class Roads (E2827)</i>	263	263	0	0	0	0
<i>Structural Maintenance Unclassified Roads (E2874)</i>	293	293	0	0	0	0
<i>Traffic Signals (E2833)</i>	92	92	0	0	0	0
<i>Upgrades to the Drainage System; Gully Frames and Lids (E2882)</i>	24	24	0	0	0	0
<i>White Lining (E2832)</i>	6	0	6	0	0	0
<i>Street Lighting LED Completion</i>	25	25	0	0	0	0
<i>Carriageway Summer Damage Treatments</i>	485	485	0	0	0	0
<i>VMS Purchases and Installation</i>	72	72	0	0	0	0
<i>Vehicle Restraint System</i>	65	65	0	0	0	0
<i>Other Road Markings</i>	46	52	-6	0	0	0
<i>Unallocated Budget Traffic Management (E9999-T7001)</i>	48	48	0	0	0	0
<i>CON - Aveley Village Freight Management</i>	187	0	187	0	0	0
<i>PRS - Ad-Hoc Parking Requests</i>	13	13	0	0	0	0
<i>TFM - Road Safety Audits - Scheme Development</i>	10	10	0	0	0	0
<i>TFM - Ad-Hoc Minor Works</i>	35	35	0	0	0	0
<i>Principal Bridge Inspections and Remedial Works</i>	248	248	0	0	0	0

High Risk Concrete Lamp Column Replacement	207	207	0	0	0	0
Footway Slab Replacement Programme (2020-2025)	301	301	0	0	0	0
A1013 School Access Improvements (Treetops)	1,763	1,763	0	0	0	0
Emergency Active Travel Plan	174	178	-4	0	0	0
PRS - EV Charging Upgrade and Expansion	318	318	0	0	0	0
CON - Fort Road Bus Lane	50	0	50	50	0	0
Traffic Management Salary Capitalisation	147	147	0	0	0	0
N13 Cycle Route	272	272	0	0	0	0
A126 Improvements	2,213	500	1,713	1,713	0	0
Trading Standards Facility at London Gateway (DPW)	4	0	4	0	0	0
Urgent repairs to road leading between Tilbury Port and Tilbury2	2	0	2	0	0	0
Highways Lit signage replacement programme	387	387	0	0	0	0
A1014 The Manorway - Footway Protection	265	265	0	0	0	0
Wharf Road, SLH - Drainage scheme	49	49	0	0	0	0
SRS - East Tilbury Primary School	270	457	-187	0	0	0
AIP - Area XX - Tilbury (East of St Chads)	49	49	0	0	0	0
ATF - Corringham Road/Billet Lane	8	8	0	0	0	0
ATF - Purfleet Road	4	0	4	0	0	0
ATF - A128 Junction Signal Scheme	17	17	0	0	0	0
1934 Fort Road Tilbury - Bridge repairs	757	357	400	400	0	0
Junction 31 Electrical Repairs	187	187	0	170	0	0
Orchard Footbridge renewal	602	602	0	0	0	0
Grover Walk Street Lighting Refurbishment	3	0	3	0	0	0
Carriageway Concrete Slab Replacement	146	146	0	0	0	0
Public Rights of Way - FP36 SLH	59	59	0	0	0	0
RSE - London Road West Thurrock	432	32	400	400	0	0
AIP Chadwell South and Grays Riverside areas	386	386	0	0	0	0
AIP - 3 Villages - Orsett Ward	75	75	0	0	0	0
Walking and Cycling	7	0	7	0	0	0
Works to Council Car Parks and Pay and Display Machines	44	44	0	0	0	0
RSE - A13 (Five Bells to Manorway Interchange)	20	20	0	0	0	0
RSE - B186 West Thurrock Way	23	23	0	0	0	0
SRS - 20mph Speed Zones Around Schools	50	50	0	0	0	0
AIP - Area 27 - Ockendon West	100	100	0	0	0	0
AIP - Area 04 - Stanford Le Hope West	100	100	0	0	0	0
Carriageway Micro Surfacing Programme	300	300	0	0	0	0
<b>Total Transport and Public Safety</b>	<b>30,945</b>	<b>26,690</b>	<b>4,254</b>	<b>9,413</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>75,076</b>	<b>67,615</b>	<b>7,461</b>	<b>38,863</b>	<b>14,333</b>	<b>0</b>



## Appendix 4

### Slippage on Capital Programme

Description	Carry Forward
	£'000
A126 Improvements	1,713
Purfleet Land Assembly Development Agreement (R0501)	1,500
B186 West Thurrock Way - Road Capacity and Efficiency Improvement Project (E	1,138
Thurrock On-Line Phase 2 (T1001)	400
1934 Fort Road Tilbury - Bridge repairs	400
RSE - London Road West Thurrock	400
Improvement works between Thurrock Park Way and Manor Road (E0895)	287
South Road / Stifford Road Junction Improvements (E0908)	190
ICT Operating Software System Upgrades (T0506)	190
Robotic Process Automation	177
Purfleet SELEP Land Acquisition (R0502)	100
Improvements to the Manorway Interchange (E0911)	65
Thurrock Park Way Environmental Improvements (78/00601/OUT) (T3506)	51
CON - Fort Road Bus Lane	50
Grays Riverside Park - Replace Splash Pool & Water Features (N0274)	30
<b>All Directorate</b>	<b>6,691</b>

## Appendix 5

Summary of the 2023/24 Projects on Hold - by Directorate		Budget On Hold
<b>Expenditure:</b>		<b>£'000</b>
Adults; Housing and Health	21st Century Care Home (S0220)	6,841
	Community Hubs (T3100)	1,002
	Libraries Services Technology	112
	Modernisation	
	Ship Lane Day Room	1,448
	Travellers Site Refurbishment Works	243
	Upgrade Day Centres	15
Chief Executive's Office	Coastal Path - Coalhouse Fort to Shoeburyness	7,000
HR; OD and Transformation	Corporate Payments	522
	Digital Pot	2,012
	DR SAN Replacement	315
	Increased protection against cyber threats	168
	IPAM Implementation	21
	The Intelligent Notification System	120
	Windows/SQL Server 2012 Upgrades	50
Place	Grays South and Rail Station Regeneration (R0670)	24,235
	Grays Underpass Land Acquisitions	6,600
	Purfleet Thurrock School Contribution (R0503)	9,215
	Tilbury Integrated Medical Centre (R0913)	5,103
	Property Pot	769
Public Realm	A1014 Manorway - Pony and Trap racing measures	50
	A13 Eastbound Slip Roads	50,107
	Air Quality Modelling for Thurrock	60
	Community Safety Hub / Integrated Centre for Crime & Enforcement (ICCE)	500
	Principal Bridge Inspections and Remedial Works	1,128
	Unattended Traffic Watch PTZ Cameras	21
	Service Review Board Pot	1,382
<b>Total Expenditure on Hold</b>		<b>119,039</b>
<b>Resources:</b>		
Prudential Borrowing		(62,958)
Capital Receipts		(4,528)
Government Grants		(46,500)
Other Grants		(5,053)
<b>Total Resources on Hold</b>		<b>(119,039)</b>